

Strategic Leadership Theory And Research On Executives Top Management Teams And Boards Strategic Management

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Theoretical perspectives are organized in a four-fold typology based on the dominating assumptions of the research effort: (1) the focus on a universally appropriate set of leadership traits, (2) the focus on a universally appropriate behavioral style, (3) the focus on situationally contingent leadership traits, and (4) the focus on situationally contingent behavioral styles.

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Textbooks and Handbooks. Textbooks on strategic management, such as Hitt, et al. 2014 and Carpenter and Sanders 2008, provide appropriate introductory readings on the theory and practice of strategic leadership. These readings can be complemented with textbooks on leadership research and practice (e.g., Northouse 2013), which provide an understanding of micro foundations of strategic leadership.

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